




**SIXTH HEALTH DISPARITIES CONFERENCE**  
IMPROVING MEDICAL EFFECTIVENESS AND HEALTH OUTCOMES TO ACHIEVE HEALTH EQUITY THROUGH INTERPROFESSIONAL COLLABORATIONS  
NEW ORLEANS, LOUISIANA MARCH 7-9, 2013

## Workshop 1

### Healthcare Communications and Education



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## Accreditation

**UAN 0024-0000-13-004-L04-P**

Participation in this activity earns 1.25 contact hours.  
To receive credit, participants must complete an evaluation form at the conclusion of this session.



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**At the completion of this activity, participants will be able to:**


- Identify innovative programs where patient provider communication and health education strategies have improved health outcomes.
- Identify the implication of basic science research on current clinical practices.



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## José A. Torres-Ruiz, PhD

### OPENING REMARKS



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1. List at least 2 clinician communication skills that have been associated with patient recall of information.
2. List at least 2 clinician communication skills that have been associated with patient satisfaction with care.
3. List at least 2 clinician communication skills that have been associated with patient adherence with medical recommendations.



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## Debra L. Roter, MPH, DrPH

### SPEAKER

## Improving Patient Provider Communication to Enhance Medical Effectiveness

Debra Roter, DrPH  
Professor  
Johns Hopkins Schools of Public Health,  
Medicine and Nursing

### Objectives of today's presentation

Review evidence that patient-provider communication matters in enhancing the processes and outcomes of care.

Describe an ultra-brief training strategy to enhance patient-provider communication.



### Visit Outcomes: Predictors of Patient Recall

Meta-analysis of the communication literature found significant (small to moderate) effect size (ES) relationships between Recall and:

- (1) more information-giving
- (2) less question-asking
- (3) more positive talk
- (4) more partnership building

(Hall, Roter, Katz, 1988)

### Visit Outcomes: Predictors of Patient Satisfaction

Significant (small to moderate) ES for patient satisfaction were associated with:

- (1) more information-giving
- (2) more positive talk (both verbal and nonverbal)
- (3) less negative talk
- (4) more social talk
- (5) more partnership building
- (6) more talk overall

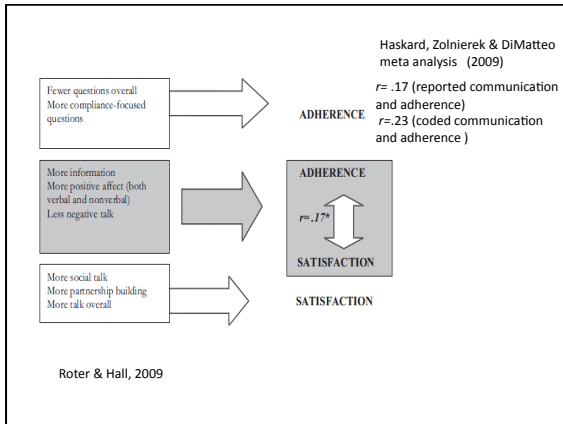
(Hall, Roter, Katz, 1988)

### Predictors of Patient Adherence

Significant (small) ES for patient adherence were associated with:

- (1) more information-giving
- (2) less question-asking overall
- (3) more compliance-focused questions
- (4) more positive talk (both verbal and nonverbal)
- (5) fewer criticisms and disagreements

(Hall, Roter, Katz, 1988)



**Communication and Patient Health Outcomes**

Communication has been linked to: HPB, HcA1C, pain, anxiety, and functional and quality of life measures.

Griffin et al, "Effect on health related outcomes of interventions to alter the interaction between patients and practitioners." A systematic review of 35 trials. *Annals of Family Medicine* 2:595-608, 2004.

**Communication and Clinician Outcomes**

Skilled communication is associated with less burnout and stress, greater self-efficacy, greater professional satisfaction, higher patient satisfaction.

Good communication may also be protective against malpractice litigation.

Roter, DL. (2006). The Patient-Physician Relationship and its Implications for Malpractice Litigation. *Journal of Health Care Law & Policy*, 9 (2); 304-314.

**Parallel patient and clinician skills to enhance patient-centeredness and medical effectiveness**

**L - LISTEN**  
**E - EDUCATE**  
**A - ASSESS**  
**P - PARTNER**  
**S - SUPPORT**

SKILL AREAS & TOPICS	SKILL AREAS & TOPICS
<p><b>Listening</b></p> <ul style="list-style-type: none"> <li>Begin with open-ended probes (general).</li> <li>Take cues of interest and track concerns.</li> <li>Elicit the full spectrum of patient concerns.</li> <li>Gain agreement on priority of concerns.</li> <li>Assess status and objective data.</li> <li>Check for patient understanding.</li> <li>Ask for patient opinion about their medical problem.</li> </ul> <p><b>Educating and counseling</b></p> <ul style="list-style-type: none"> <li>Ask what the patient knows and believes about his/her condition and treatment.</li> <li>Reinforce accurate information.</li> <li>Fill in and correct misconceptions.</li> <li>Use metaphors for "real-world" monologue when teaching.</li> <li>Ask for teach-back.</li> <li>Summarize key points.</li> </ul> <p><b>Assessing</b></p> <ul style="list-style-type: none"> <li>Open with non-judgmental questions.</li> <li>Ask questions specific to your/vina regimen.</li> <li>Ask time-specific questions regarding adherence to regimen.</li> <li>Offer non-judgmental responses to patient admission of non-adherence.</li> <li>Explore reasons for non-adherence.</li> </ul> <p><b>Partnering</b></p> <ul style="list-style-type: none"> <li>Use partnership statements.</li> <li>Ask for patient opinion regarding treatment recommendations.</li> <li>Check patient understanding of regimen/instructions.</li> <li>Empower patient.</li> </ul> <p><b>Supporting and building rapport</b></p> <ul style="list-style-type: none"> <li>Show empathy.</li> <li>Legitimize.</li> <li>Compliment and show approval.</li> <li>Reassure.</li> </ul>	<p><b>Listening and learning</b></p> <ul style="list-style-type: none"> <li>Check to make sure you understand.</li> <li>Get for a clear exit strategy.</li> <li>Ask questions about your health problem and treatment.</li> <li>Teach-back.</li> </ul> <p><b>Educating your health care professional about you</b></p> <ul style="list-style-type: none"> <li>Tell your provider about yourself.</li> <li>Discuss what you know about your problem.</li> <li>Tell your provider what you think about your problem.</li> <li>Get if you are being understood.</li> </ul> <p><b>Assessing what makes it hard for you to take care of yourself</b></p> <ul style="list-style-type: none"> <li>Talk about what makes it hard for you to take care of yourself.</li> <li>Problem solve.</li> <li>Check to make sure you understand your provider's instructions.</li> <li>Ask about drugs and lifestyle changes.</li> </ul> <p><b>Partnering</b></p> <ul style="list-style-type: none"> <li>Set goals for the visit.</li> <li>Decide what is most important.</li> <li>Talk about how you will affect ways to take care of your health.</li> <li>Be an active partner in discussing decisions.</li> </ul> <p><b>Supporting and building rapport</b></p> <ul style="list-style-type: none"> <li>Ask for encouragement and support.</li> <li>Be open about your concerns.</li> <li>Work well with your provider.</li> </ul>

**Applying the LEAPS model to the design of patient and physician Web-based communication tools**

Separate patient and physician video glossaries drawing from an archive of 500 15-second clips modeling key communication skills organized by a complementary heuristic.

Interactive format allowing individual tailoring of skills through the use of a communication-challenge screener.

## TIME TO TALK CARDIO

[www.timetotalkcardio.com](http://www.timetotalkcardio.com)

### FOR HEALTH CARE PROVIDERS

Change the course of your patient's therapy and improve medication use and adherence. Health care providers who use Time to Talk Cardio will have a better understanding of the patient's perspective, which will help them to better understand the patient's perspective, which will help them to better understand the patient's perspective.

### FOR PATIENTS

Have you ever left your doctor's visit without your questions answered or confused? Do you ever feel like you're not getting the most out of your visit? If you're a patient, you may have some questions about your health care. Time to Talk Cardio is a tool that may help you make the most of your visit with your doctor.

## 18 item communication-challenge screener

**HEALTH CARE PROFESSIONAL EVALUATION**  
This evaluation has been designed to assist in identifying specific communication difficulties associated with a challenging patient visit.

**SURVEY FOR PATIENTS**  
This form will help you find communication problems you may be having with your health care professional (HCP).

It will be most useful if you think of a particular patient visit that did not go as well as you would have liked. Choose the responses that show how much you agree or disagree with the statement. The responses are: Strongly Disagree (1), Disagree (2), Neutral (3), Agree (4), and Strongly Agree (5).

Please click the response that best reflects how you feel the visit went.

1. I did not get all of the detail I wanted on the patient's current problem and symptoms.	Strongly Disagree	1	2. The health care professional (HCP) did not know what I thought was causing my medical symptoms.	Strongly Disagree	1 2 3 4 5
2. The patient was dissatisfied with the amount of visit time.	Strongly Disagree	1 2	3. The HCP sometimes used confusing medical terms.	Strongly Disagree	1 2 3 4 5
3. The patient has difficulty remembering my instructions.	Strongly Disagree	1 2	4. The HCP did not spend enough time with me.	Strongly Disagree	1 2 3 4 5
4. The patient is unlikely to change his/her behavior.	Strongly Disagree	1 2	5. The HCP did not help me think about ways to make changes in my diet and habits.	Strongly Disagree	1 2 3 4 5
5. The patient is passive when it comes to committing to his/her treatment.	Strongly Disagree	1 2	6. The HCP did not ask me what I thought would work for me to make my diet and habits healthier.	Strongly Disagree	1 2 3 4 5
6. The patient needs a lot of emotional attention.	Strongly Disagree	1 2	7. The HCP did not do a good job addressing my fears and concerns.	Strongly Disagree	1 2 3 4 5
7. I did not get enough detail from the patient regarding his/her life and challenges in activities of daily living.	Strongly Disagree	1 2 3 4 5	8. The HCP did not seem to understand the information I gave to her/him about my problem.	Strongly Disagree	1 2 3 4 5

### VIDEO LIBRARY

Patients and health care professionals (HCPs) can learn to make the most of their office visits by viewing short video demonstrations of key communication skills.

- What skill area(s) would you like to see demonstrated?
  - Listening and learning
  - Educating your health care professional about you
  - Assessing what makes it hard for you to take care of yourself
  - Partnering
  - Supporting and building rapport
- Which patient(s) would you like to see in the videos?
  - Lisa
  - Rita
  - Walter
  - Paul
- Which HCP(s) would you like to see in the videos?
  - Primary Care Physician
  - Cardiologist
  - RN
  - HCP, P.A.

These videos are a dramatization of office visits and the people in them are actors, not actual patients or health care professionals.

[List Videos](#)

## Evaluation of impact

- METHODS**

A randomized trial of 194 patients in four community-based ambulatory care settings in Mississippi, Missouri and North Carolina and New Jersey with pre and post assessments of skill use and satisfaction.

Twenty-nine physicians agreed to use the tool (without randomization) and complete pre and post exposure assessments of routine skill use.

GROUP	INTERVENTION	CONTROL GROUP	Overall Wald Chi-square
Communication Domain (hypothetical score range)	Number of skills used at follow-up visit <sup>a</sup> [change from baseline] (95% CI for number of skills lower bound-upper bound)	Number of skills used at follow-up visit <sup>a</sup> [change from baseline] (95% CI for number of skills lower bound-upper bound)	
ALL DOMAINS	(0-18) 12.4 [3.6] (11.7 - 13.1)	9.7 [1.0] (8.0 - 11.5)	5.1; p=.02
Identification problems/concerns (0-3)	2.3 [.84] (2.2 - 2.3)	1.7 [.28] (1.4 - 2.1)	13.4; p=.0001
Information exchange (0-3)	2.0 [.45] (1.8 - 2.1)	1.6 [.09] (1.4 - 1.8)	5.3; p=.02
Time management (0-3)	2.2 [.46] (2.0 - 2.4)	1.9 [.11] (1.5 - 2.2)	1.8; p=.17
Treatment adherence (0-3)	1.9 [.66] (1.8 - 2.1)	1.4 [.11] (0.9 - 1.9)	4.1; p=.04

### Patients reported greater change in satisfaction across 5 dimensions

	INTERVENTION GROUP	CONTROL GROUP	Overall Wald Chi-square (difference in satisfaction scores between groups)
Overall satisfaction (hypothetical range 1-5)	Satisfaction score <sup>a</sup> [change from baseline] (95% CI for score lower bound-upper bound) 4.5 [.47] (4.4 - 4.7)	Satisfaction score <sup>a</sup> [change from baseline] (95% CI for score lower bound-upper bound) 4.2 [.16] (4.0 - 4.4)	7.1 p=.008
Identification of problems and concerns	4.5 [.47] (4.4 - 4.6)	4.3 [.30] (4.1 - 4.5)	1.2 p=.25
Information exchange	4.5 [.43] (4.4 - 4.7)	4.2 [.11] (3.9 - 4.5)	6.4, p=.01
Time management	4.6 [.52] (4.4 - 4.7)	4.3 [.25] (4.0 - 4.5)	3.7, p=.05
Treatment adherence	4.5 [.45] (4.4 - 4.7)	4.1 [.06] (4.0 - 4.3)	15.1, p=.0001
Shared decision making	4.4 [.47] (4.2 - 4.7)	4.2 [.24] (4.0 - 4.4)	4.9, p=.03



What about clinicians?

Physicians using the website reported a subsequent significant increase in the use of targeted communication skills.

Impact of Clinician web Tool on Physician Communication

Communication Domain (hypothetical score range)	Pre-Intervention count of always used skills (sd ); score range	Post Intervention count of always used skills (sd); score range	Paired T-test value; p value
ALL DOMAINS (0-23)	12.9 (5.5); 0 – 22	16.9 (4.8); 7 – 22	4.6 ; p=.001
Identification of medical problems / concerns (0-4)	2.5 (1.1); 0 – 4	3.0 (1.0); 1 – 4	2.3; p=.03
Information exchange (0-5)	2.4 (1.3); 0 – 4	3.5 (1.4); 1 – 4	4.0; p=.001
Time management (0-2)	1.1 (0.8); 0 – 2	1.2 (0.8); 0 – 2	1.1; p=.29
Treatment adherence (0-4)	2.5 (1.2); 0 – 4	3.2 (1.3); 1 – 4	3.3 ; p=.003
Shared decision making (0-4)	1.5 (1.3); 0 – 4	2.5 (1.5); 0 – 4	3.7; p=.001
Interpersonal rapport (0-4)	2.9 (1.3); 0 – 4	3.4 (0.9); 1 – 4	3.1; p=.004


Were we successful?

Yes

**BUT .....LIMITED TO REPORTED OUTCOMES**


In articulating the physician’s responsibility to be both teacher and healer, Plato laid the foundation for patient-centered medicine and collaborative models of therapeutic relationship.

*“A physician to slaves never gives his patient any account of his illness...The free physician, who usually cares for free men, treats their diseases first by thoroughly discussing with the patient and his friends his ailment.”*

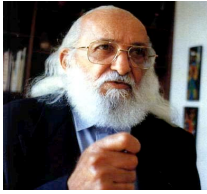


Plato (c. 427-347 B.C.E.)

When patients are empowered to enter into a full partnership with their doctors and when the expertise of both is recognized and respected, the dynamics and processes of care must change dramatically for the better.



Malcolm Knowles (1913 - 1997)



Paulo Freire (1921 -1997)



ARSHAD M. KHAN, PHD  
SPEAKER



## Can mapping brain circuits controlling eating behavior lead to treatments for obesity and diabetes?

Arshad M. Khan, Ellen M. Walker, Anais Martinez, Briana E. Pinales, Nicole Dominguez, Sarah D. Chenausky, Joshua Ortiz-Guzman, Claire E. Wells and Teresia A. Carreon

UTEP Systems Neuroscience Laboratory  
Department of Biological Sciences and  
Border Biomedical Research Center  
University of Texas at El Paso


Sixth Annual Health Disparities Conference  
Xavier University, New Orleans, LA  
7-9 Mar 2013

### Obesity and Diabetes are Epidemics with Health Disparities

**Data from the United States-Mexico Border Health Commission 2009 White Paper**

- Mexican-American males, (12-19 yrs) had the highest prevalence of obesity (22.1%) compared to non-Hispanic white (17.3%) and black males (18.5%)
- Obesity in Mexican-American females increased from 9.2% to 19.9% from 1988-1994 to 2003-2006.
- 31.7% of all U.S. children (10-17 yrs) are overweight or obese; 40.9% of all Hispanic children in this age range are obese.



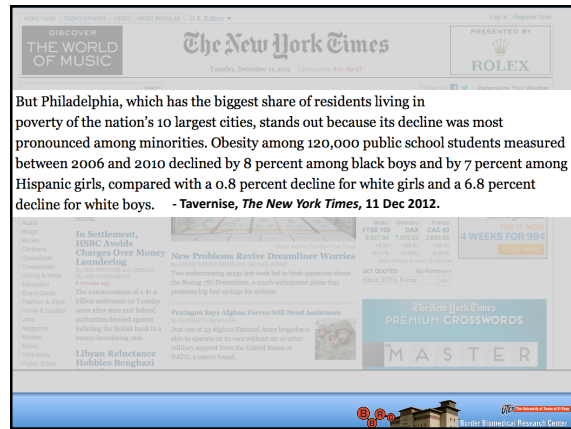
**Obesity in Young Is Seen as Falling in Several Cities**

**In Settlement, HSBC Avoids Laundering Charges Over Money**

**New Problems Revive Dreamliner Worries**

**Libyan Reluctance Hobbles Benghazi**

**PHILADELPHIA** But Philadelphia, which has the biggest share of residents living in poverty of the nation's 10 largest cities, stands out because its decline was most pronounced among minorities. Obesity among 120,000 public school students measured between 2006 and 2010 declined by 8 percent among black boys and by 7 percent among Hispanic girls, compared with a 0.8 percent decline for white girls and a 6.8 percent decline for white boys. - Tavernise, *The New York Times*, 11 Dec 2012.



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### Metabolic complications can originate from brain circuit dysfunction

**Hyperphagia, Rage, and Dementia Accompanying a Ventromedial Hypothalamic Neoplasm**

*Alexander G. Reeves, MD, and Fred Plum, MD, New York*  
*Arch Neurol—Vol 20, June 1969*

**Case History**

- 20 year old Puerto Rican woman
- Bookkeeper by profession
- First admitted to New York Hospital in Nov. 1962
- Complained of suffering from polydipsia, polyuria, and bulimia for the past year
- No other behavioral deficits; no impaired memory; body x-rays normal; blood panel normal
- Suspected hypothalamic tumor

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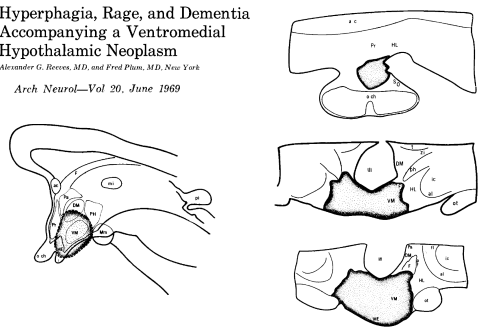

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- In July 1964, patients' behavior had changed markedly; she "became withdrawn but was given to frequent outbursts of unprovoked laughing, crying, and, at times, rage."
- On 16 Oct 1964 – underwent a second craniotomy and an inoperable tumor at the base of the brain was found
- Although she was managed for metabolic disease, she died and a postmortem study was conducted.



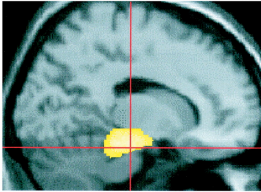
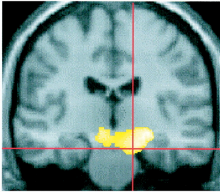
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**How can we identify the brain regions and circuits that are involved?**

**Limitations of PET or fMRI**

**A**  **B** 

Cranston I. et al. (2001) *Diabetes* 50:2329-2366.

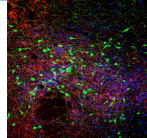



**Research Goals of the UTEP System Neuroscience Laboratory (Established 2011)**

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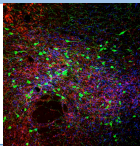
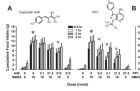

**1. Identify feeding & autonomic control circuits at high resolution**

- Glucose sensing brain circuits in normal and diabetic animals
- "Hunger circuits" contributing to overeating and obesity
- Create high resolution maps of brain regions activated by hypoglycemia

**Research Goals of the UTEP System Neuroscience Laboratory (Established 2011)**

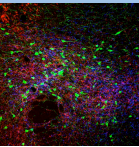
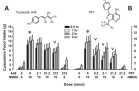

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  - Pharmacologic targets for appetite and glycemic control
  - Pharmacologic targets for neural control of autonomic function

UTEP The University of Texas at El Paso  
M Center Biomedical Research Center

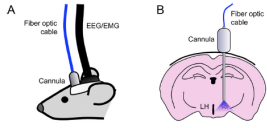

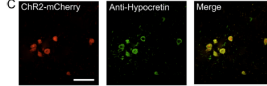
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  - Pharmacologic targets for appetite and glycemic control
  - Pharmacologic targets for neural control of autonomic function
- 3. Manipulate these circuits to feeding and glycemic control**
  - Optogenetic tools to control behavior and autonomic function

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**Optogenetic Control of Hypothalamic Neurons**

Carter ME et al. (2009) *J. Neurosci.*, 29:10939-10949.

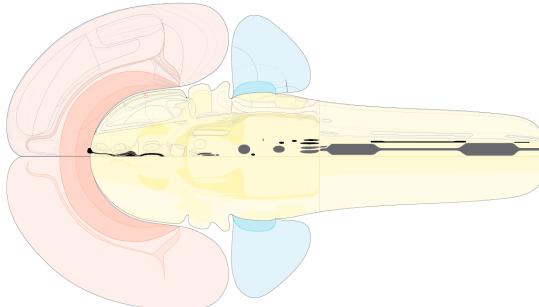
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**Research Highlight: Creating a High Resolution Atlas of the Mammalian Hypothalamus**



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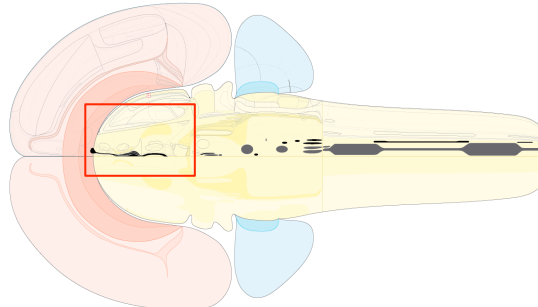
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Swanson (2004) *Brain Maps*, 3<sup>rd</sup> Edition. Elsevier

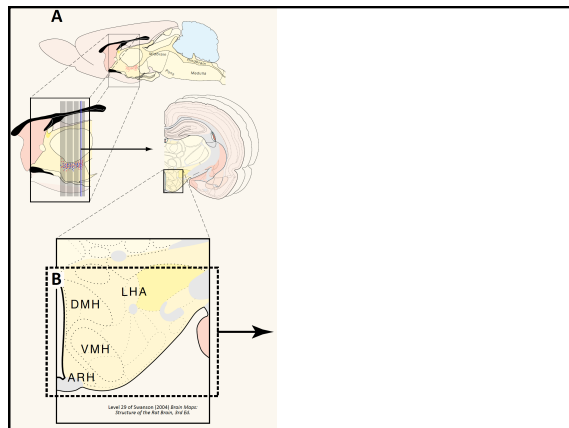
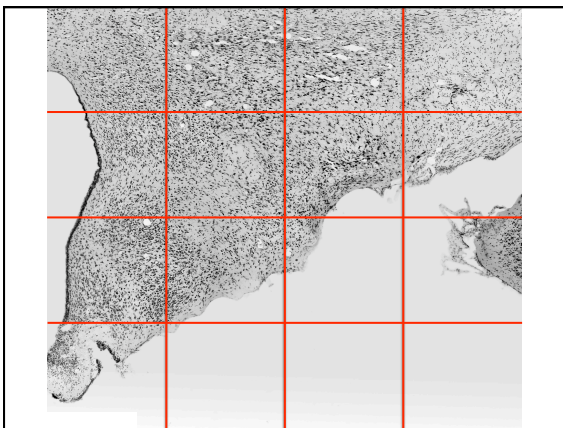
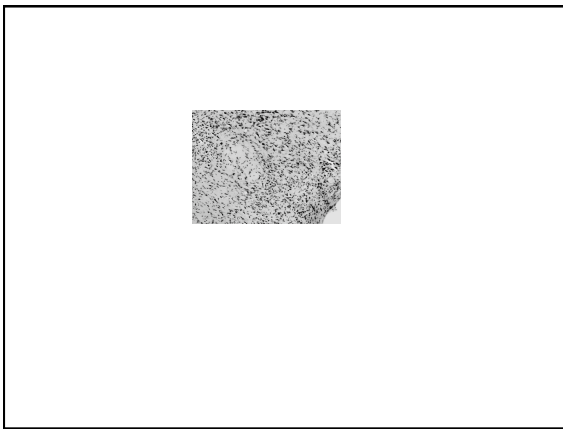
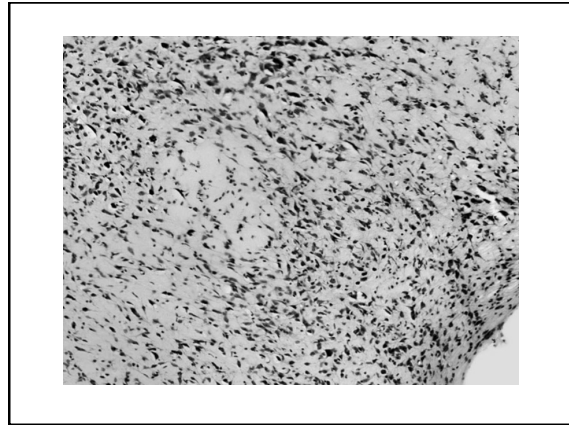
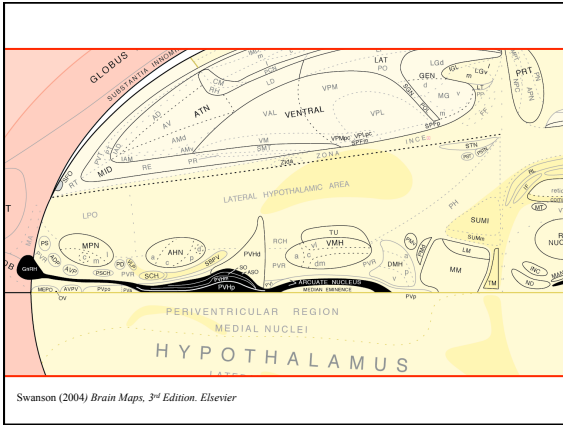
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**Research Highlight: Creating a High Resolution Atlas of the Mammalian Hypothalamus**

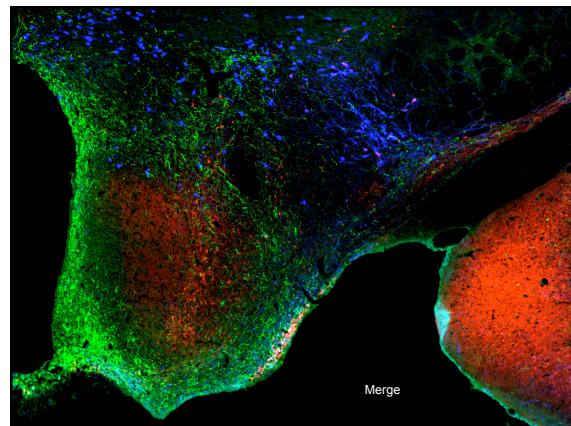
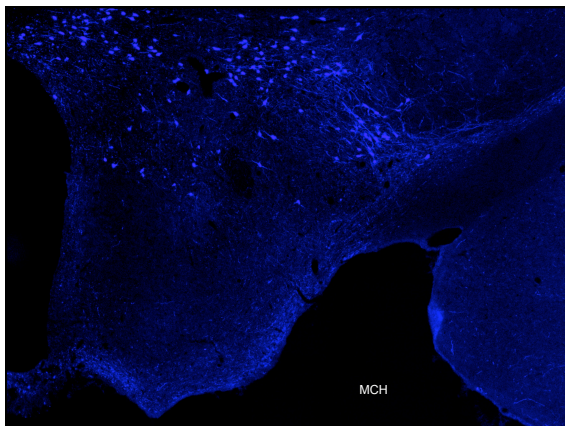
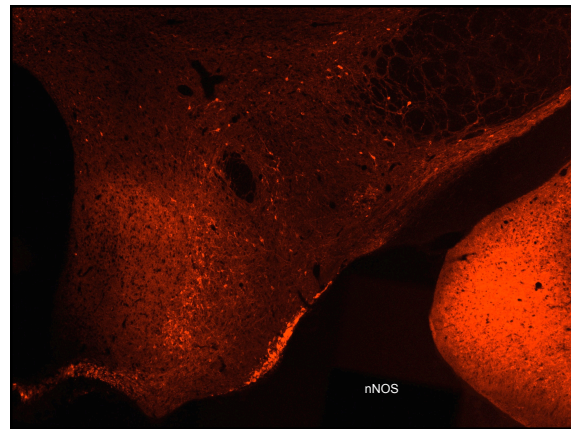
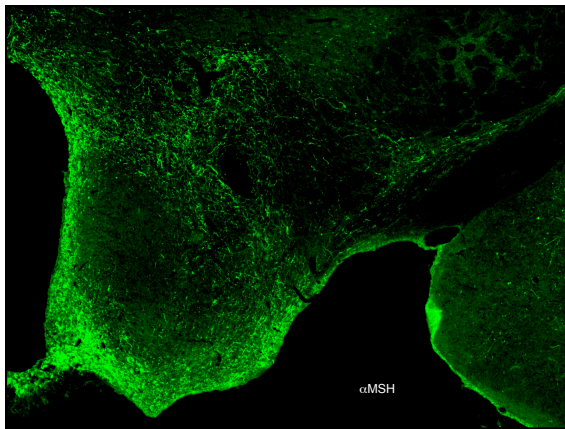
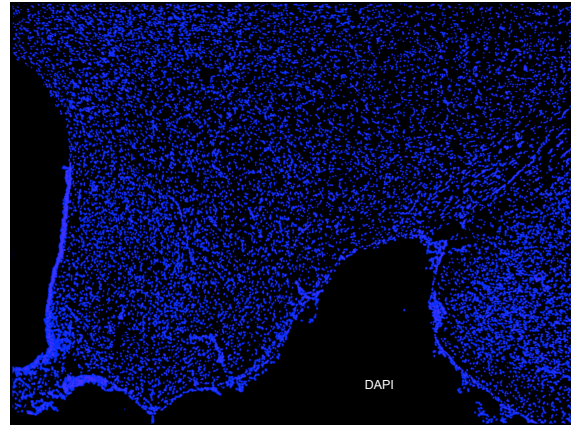
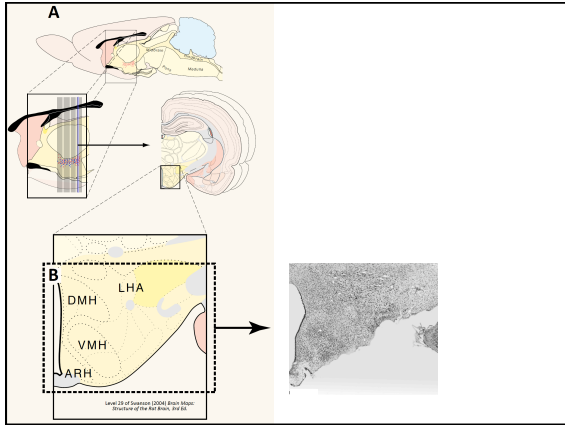


Swanson (2004) *Brain Maps*, 3<sup>rd</sup> Edition. Elsevier

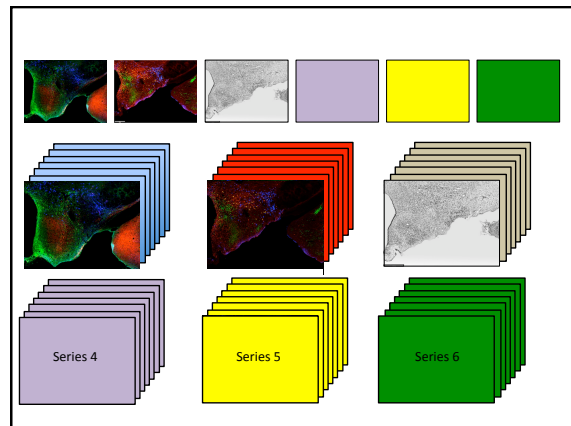
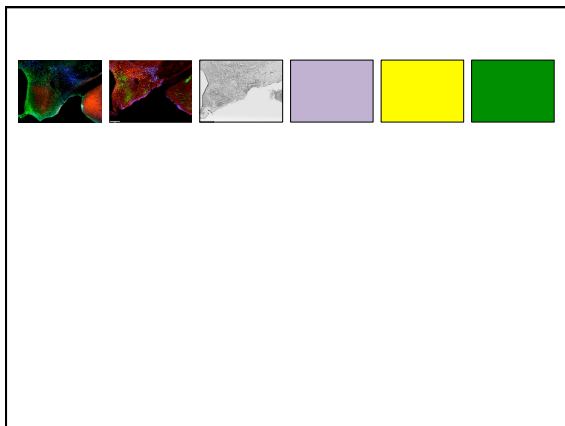
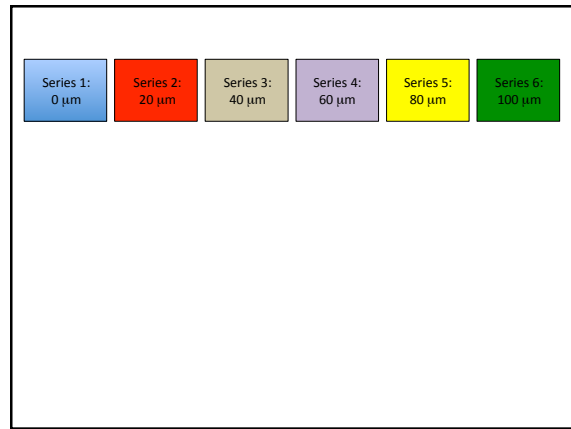
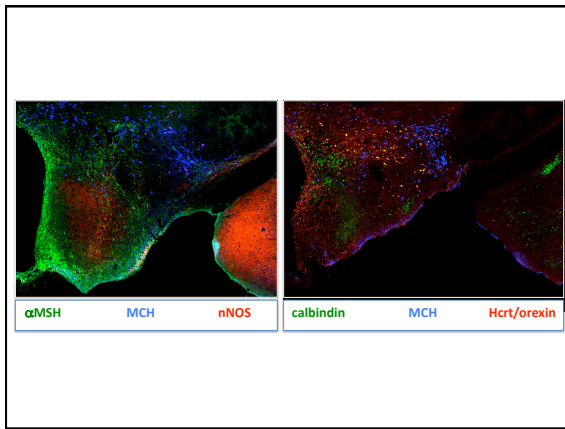
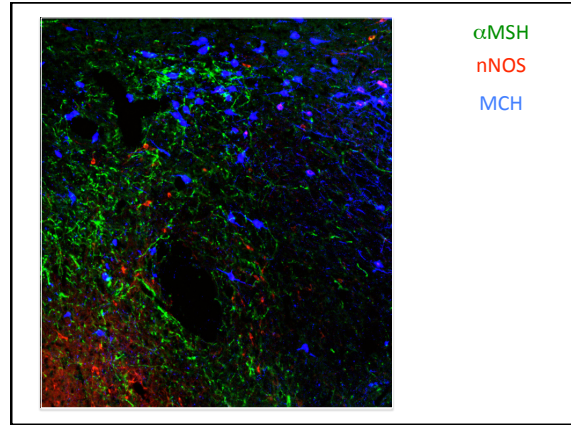
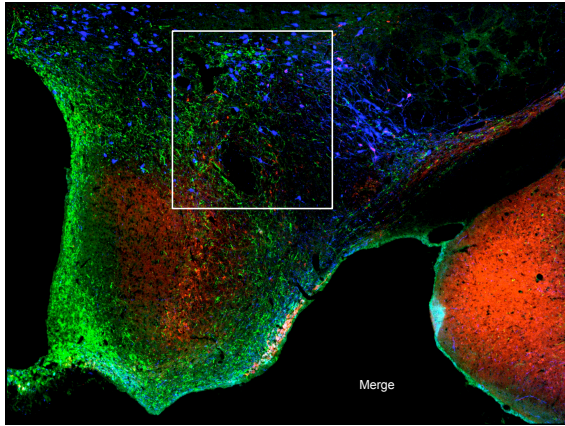
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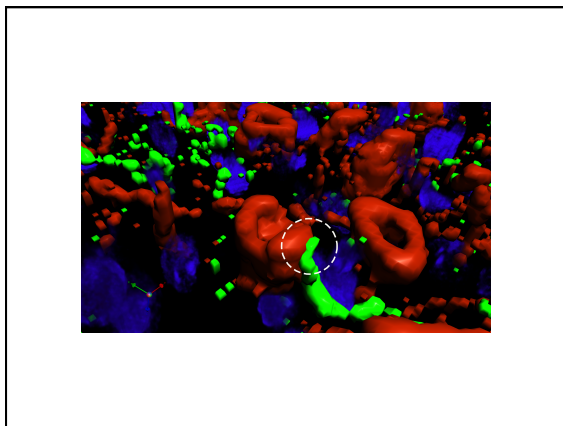
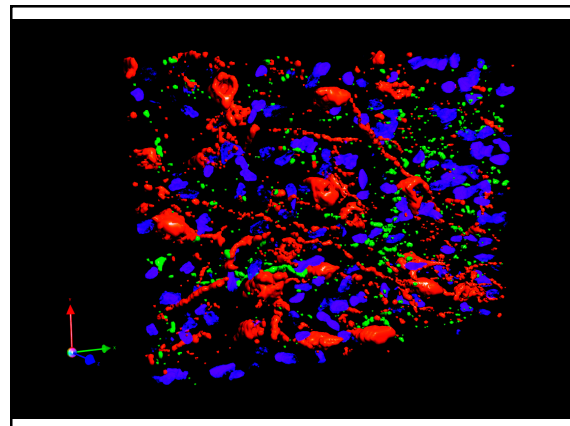
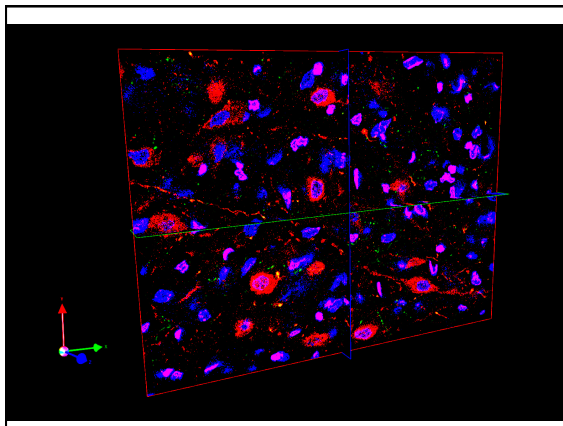
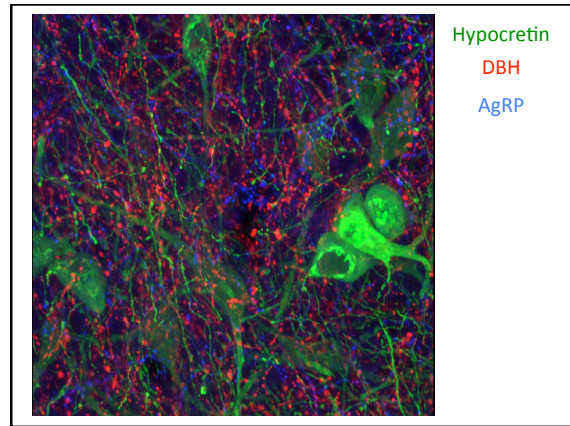
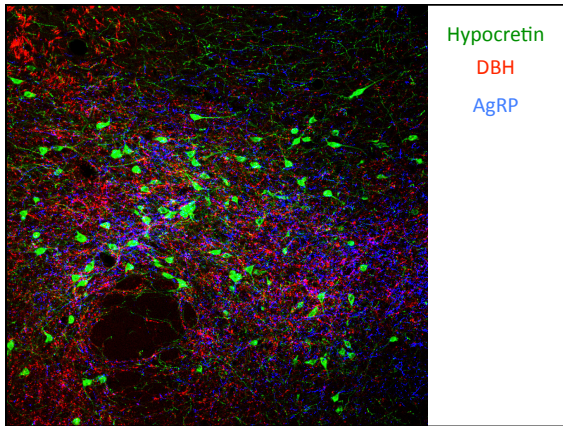




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**Conclusions**

- Our initial goal is to map nerve cell populations involved in feeding and glycemic control.
- The long-term use of these maps will help us target brain cells for pharmacology and optogenetics.
- These maps will provide greater anatomical resolution of brain regions implicated clinically in patient fMRI and PET studies.
- Functional brain imaging data can be brought into anatomical register with our high resolution maps of the hypothalamus.

UT Health Science Center  
Baylor Research Center





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**BBRC Cell Culture and High Throughput Screening Core Facility**

Renato Aguilera (director), Armando Varela, Gladys Almodovar

**Additional Collaborators**

<ul style="list-style-type: none"> <li>▪ Manuel Llano Paso</li> <li>▪ Manuel Miranda Paso</li> <li>▪ Csaba Fekete Luis de Lecea</li> <li>▪ Alan Watts</li> </ul>	<ul style="list-style-type: none"> <li>BBRC/University of Texas at El Paso</li> <li>BBRC/University of Texas at El Paso</li> <li>Institute of Medicine, Budapest</li> <li>Stanford University</li> <li>University of Southern</li> </ul>	<p><b>Funding</b></p> <ul style="list-style-type: none"> <li>▪ NIGMS/NIMHD to BBRC</li> <li>▪ NIDDK – K01</li> <li>▪ NSF STEM-SMARTS</li> </ul>
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1. Does effective patient navigation reduce average time to resolution of cancer screening abnormal findings?
2. What are the essential components to a successful patient navigation program?



**Renea A. Duffin, MPA**  
SPEAKER


## Utilizing Patient Navigators to Improve Health Outcomes

Renea A. Duffin, MPA  
Vice-President, Cancer Support & Outreach  
rduffin@marybird.com





### Presentation Objectives

- Discuss how the effective intervention of a patient navigator affects the uninsured/under-insured in reaching resolution of abnormal cancer screening findings.
- Describe the essential elements of a successful patient navigation program.



### Mary Bird Perkins Cancer Center

- Mary Bird Perkins Cancer Center (MBP) is a nonprofit cancer treatment, education and research system focused on reducing the burden of cancer through treatment, community outreach services, public and professional education, and research.
- Our mission is to improve survivorship and lessen the burden of cancer.



### Outreach Commitment to the Community

- In 2002, Mary Bird Perkins began planning and implementing services and programs for cancer patients, health care professionals and the general public including no costs cancer screenings.
- Since the inception of the outreach program in 2002, approximately **1,500 screening events** have been conducted and **over 47,000 people** have been screened for cancer – at no cost to the screening participant.



### Community Partnerships

- Woman’s Hospital – Digital Mammography
- YWCA EncorePlus – Breast Health Education
- LSU Health Sciences Division – Medical Residents
- Numerous community based organizations



### Early Bird Mobile Medical Clinic



### Need for Patient Navigation

- Limited follow-up services were available due to lack of staff dedicated to provide this service
- Population served is primarily uninsured with limited education and knowledge of how to maneuver the health care system
- Number of persons being screened were increasing annually with the launch of the mobile clinic in 2006




### Patient Navigation Pilot

- Two persons completed training at the Harold Freeman Patient Navigation Training Institute in February 2008
- Pilot for breast screening patients began June 1, 2008 through August 31, 2008 utilizing two sites visited monthly
- Pilot completed to develop the protocol for the navigation program as well as establish baseline average time to resolution
- Hired full-time nurse navigator in January 2009




### Role of Patient Navigator

- Remove barriers to care
- Serves as patients main point of contact
- Improve timeliness of care
- Connects patients to support services and community resources
- Patient education



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CANCER CENTER**  
*Fighting Cancer For Over 40 Years.*

### Communications Tools



**A Patient Navigator Will:**

- Guide you through the health care system
- Help you fill out insurance forms
- Help you find ways to pay for health care if you do not have insurance
- Check your health care services for further diagnosis and treatment
- Direct you to local resources and support
- Help you keep track of and find ways to get to your appointments
- Help you get your questions answered
- Help you find more information on health care

**Benefits of Patient Navigation Are:**


- Improved and more timely access to health care services and information
- Fewer delayed and missed appointments
- Increased collaboration with your health care experience
- Timely resolution of abnormal findings

**More About This Program**

For more information, please contact the Mary Bird Perkins Patient Navigator at (504) 713-5188 or patientnavigator@marybird.com.

### Common Barriers to Timely Resolution

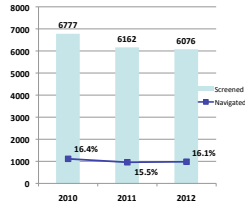
- Race
- Insurance
- Language
- Transportation
- Lack of trust in healthcare providers




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### Metrics and Outcomes 2010-2012

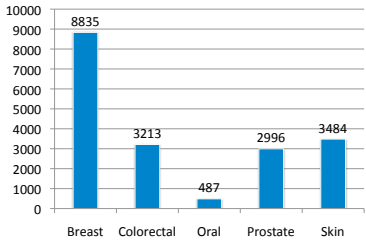
- 658 screening events
- 19,015 persons screened
- 3,052 persons navigated
- 120 cancers diagnosed






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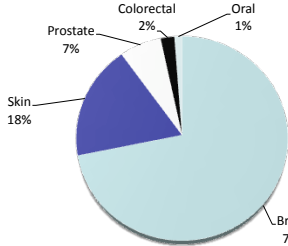
### Number of Persons Screened 2010-2012






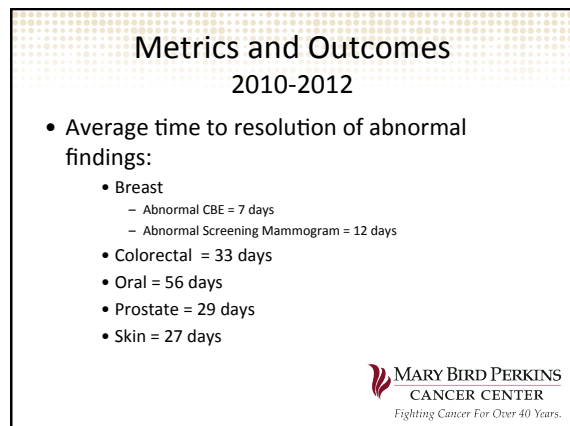
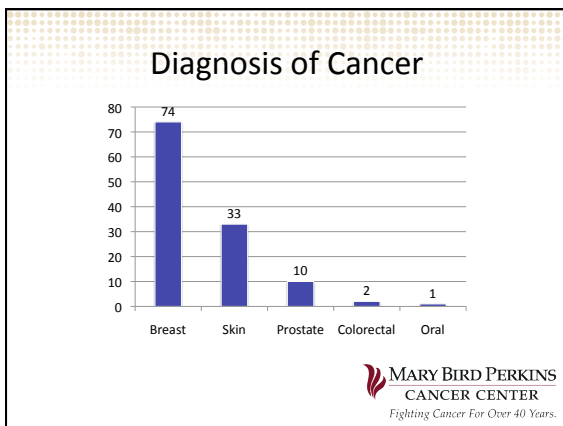
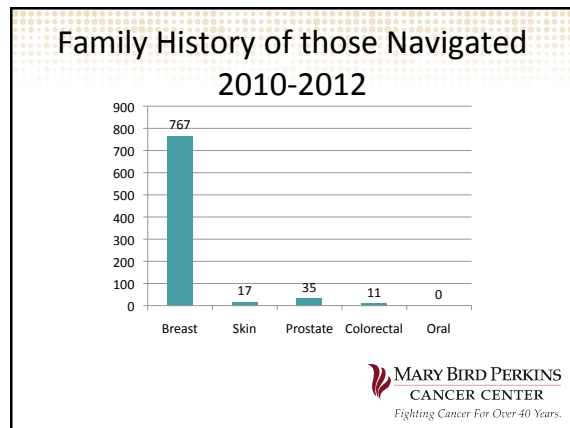
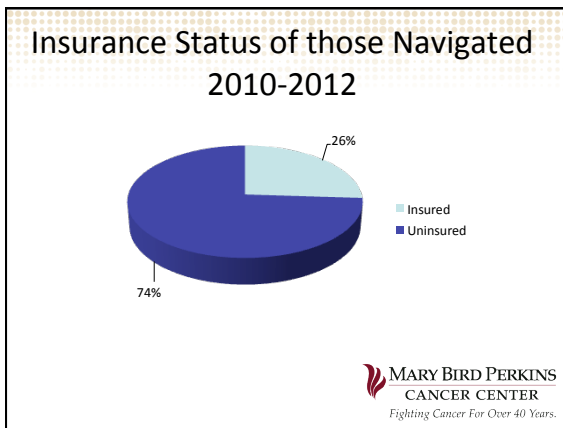
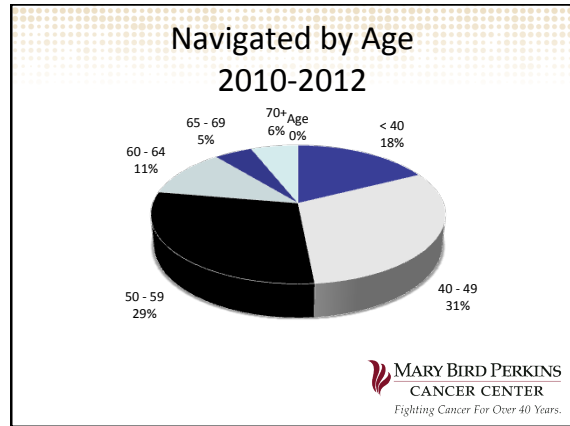
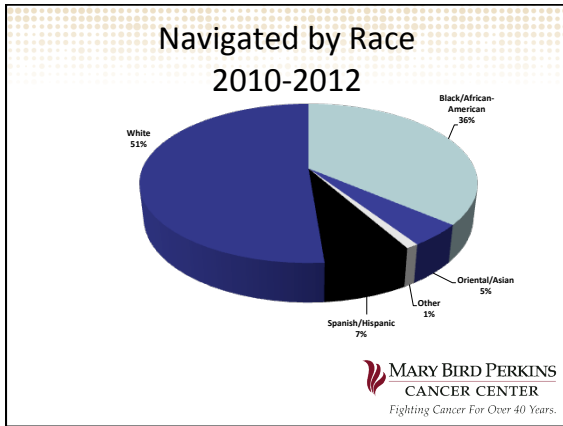
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### Navigated by Disease Site 2010-2012





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### Essential Elements of a Navigation Program

- Support and commitment from leadership
- Funding
- Strong community partnerships
- Data collection and analysis tools
- Compassionate and caring staff



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## QUESTIONS



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## Panel Discussion



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## Closing Remarks